## **Head Royce School Compliance Matrix, SY 2021-2022**

COA	Subsecti	Condition	Required Timeframe in	Compliance Status
_	on	Aggregatiles	Approval	
1		Approved Use  The project shall be constructed and operated in accordance with the authorized use as described in the application materials, attached staff report, the preliminary PUD plans approved January 4, 2006, final PUD approved plans dated October 29, 2007, the approved plans dated July 28, 2009, and the plans submitted on September 11, 2014 to correct striping and make other minor improvements on existing parking spaces. Any additional uses or facilities other than those approved with this permit, as described in the project description and the approved plans, will require a separate application and approval.	Ongoing	In compliance.  Construction of the improvements shown in the 2006, 2007, and 2009 plans is complete. The striping and other parking improvements approved on September 11, 2014, were completed on November 22, 2014. Head Royce acknowledges that any additional uses or facilities require a separate application and approval.
	а	The action by the City Planning Commission (PUDF07-520) which includes: i. Approval of a Final Planned Unit Development ("FPUD") for the Head Royce Master Plan PUD, under Oakland Municipal Code Section 17.140. ii. Approval of a Conditional Use Permit for 20 tandem parking spaces on the parking level extension.	Ongoing	In compliance.  Project completed in compliance with these approvals.
	b	The action by the City Planning staff (DS09-224) approving construction of parking improvements to the existing east parking lot at the Head Royce School to accommodate 126 parking spaces (including restriping, paving, grading, and construction of retaining walls, and construction of a drilled pier supported retaining wall for tandem parking approved by the Planning Commission as part of PUDF07-520).	Ongoing	In compliance.  Project completed in compliance with these approvals.
	С	The action by Building Permit PZ1400021 to provide an additional 31 parking spaces on campus for a total of 157 spaces.	Ongoing	In compliance.  Project completed in compliance with these approvals.
	d	This action by the City ("this Approval") (REV13-0003) includes the amendments to the PUD and the Conditions of Approval set forth below which includes but is not limited to clarifications for:  i. School Enrollment  ii. Hours of Academic and Childcare Operation  iii. Summer Program Enrollment / Operations  iv. Number of Special Events / Days and Hours of Operation, and  v. Implementation of a Transportation Demand Management Program.	Ongoing	In compliance.
	е	This approval does not permit Community Assembly or Group Assembly uses as defined in the planning code or use of the school facilities as a venue for hire by outside organizations. Notwithstanding the foregoing, this prohibition	Ongoing	In compliance.

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		does not include, and the school shall be entitled to use of the school facilities for, all of the following: (i) any events in the normal operation of a school that include students, prospective students, parents, prospective parents, faculty, administration, staff and/or alumni; (ii) any school-related events in which outside organizations are invited to participate with members of the school community, such as league athletic events, shared testing days, school dances, performances, counseling or instruction by outside organizations for the school community, educational meetings for faculty or staff, neighborhood safety meetings, professional faculty and staff development, alumni events, fund raising events, or similar normal and customary school-related events, (iii) any shared use of the school's parking lots, field or gymnasium by the school's institutional neighbors (limited only to the Greek Orthodox Church, the Church of Latter Day Saints, all located on Lincoln Avenue), and (iv) use of school facilities on the weekends by neighbors with key cards.		
	f	The Conditions of Approval for REV13-003 supersede the previous Conditions of Approval for PUD04-400, PUDF07-520 and DS09-224.	Ongoing	In compliance.  Conditions of approval for REV13-003 are being followed.
2		Effective Date, Expiration		
		Unless a different termination date is prescribed, this Approval shall expire two years from the approval date, unless within such period the authorized activities have commenced. Upon written request and payment of appropriate fees submitted no later than the expiration date of this permit, the Director of City Planning or designee may grant a one-year extension of this date, with additional extensions subject to approval by the approving body.	Ongoing	In compliance.  No extension is required or requested.
3		Scope of This Approval; Major and Minor Changes		
		The project is approved pursuant to the Planning Code only. Minor changes to approved plans, conditions of approval, facilities or use may be approved administratively by the Director of City Planning or designee. Major changes to approved plans, conditions of approval, facilities or use shall be reviewed by the City Planning Commission as a revision to the PUD. Major changes shall include increases in the academic or summer program enrollment, number of summer program sessions or merger of residential lots with the campus. The Planning Director or designee shall, in his or her discretion, determine whether other proposed changes in conditions, facilities or uses constitutes a minor or major change upon submission of an application for such change. A determination of whether a change is minor or major is subject to appeal pursuant to the Oakland Planning Code.	Ongoing	In compliance.  The School has proposed an amendment to the PUD. The application is pending.
4		Conformance to Approved Plans; Modification of Conditions or Revocation.		

	_	Cita shall be least in a blimbt/guidenes from andition. Any suisting blight on	Onneinn	In compliance
	а	Site shall be kept in a blight/nuisance-free condition. Any existing blight or	Ongoing	In compliance.
		nuisance shall be abated within 60 days of approval, unless an earlier date is		Cita has been kent in a blimbt/suisanse from
		specified elsewhere, or the applicant demonstrates to the satisfaction of the		Site has been kept in a blight/nuisance-free
		Planning Director that abatement requires more than 60 days to implement.		condition.
	b	Violation of any term, Conditions/ Mitigation Measures or project description	Ongoing	In compliance.
	D	relating to the Approvals is unlawful, prohibited, and a violation of the Oakland	Origonia	in compliance.
		Municipal Code. The City of Oakland reserves the right to initiate civil and/or		There have been no violations and no
		criminal enforcement and/or abatement proceedings, or after notice and public		enforcement actions since the 2016 permit
		hearing, to revoke the Approvals or alter these Conditions/ Mitigation		approval.
		Measures if it is found that there is a violation of any of the Conditions/		αρριοναι.
		Mitigation Measures or the provisions of the Planning Code or Municipal		
		Code, or the project operates as or causes a public nuisance. This provision is		
		not intended to, nor does it, limit in any manner whatsoever the ability of the		
		City to take appropriate enforcement actions, including but not limited to the		
		imposition of financial penalties. The project applicant shall be responsible for		
		paying fees in accordance with the City's Master Fee Schedule for inspections		
		conducted by the City or a City-designated third-party to investigate alleged		
		violations of the Conditions of Approval.		
5		Signed Copy of the Conditions/Mitigation Measures		
		A copy of the approval letter and Conditions/ Mitigation Measures shall be	With submittal of a	In compliance.
		signed by the property owner, notarized, and submitted with each set of permit	demolition, grading, and	
		plans to the appropriate City agency for this project.	building permit	The School provided a notarized, signed copy of
				the approval letter to the City on June 6, 2016.
				There are no permit plans for the project.
6		Compliance with Conditions of Approval		
		The project applicant shall be responsible for compliance with the	Ongoing	In compliance.
		recommendations in any submitted and approved technical report and all the		
		Conditions of Approval and in all applicable adopted mitigation measures set		
		forth below at its sole cost and expense, and subject to review and approval of		
		the City of Oakland.		
7		Indemnification		
1	а	To the maximum extent permitted by law, the applicant shall defend (with	Ongoing	This provision has not been triggered.
		counsel acceptable to the City), indemnify, and hold harmless the City of		
		Oakland, Oakland City Council, the Oakland City Planning Commission and		
		its respective agents, officers, and employees (hereafter collectively called		
		City) from any liability, damages, claim, judgment, loss, (direct or indirect)		
		action, causes of action, or proceeding (including legal costs, attorneys' fees,		
		expert witness or consultant fees, City Attorney or staff time, expenses or costs) (collectively called "Action") against the City to attack, set aside,		
		void or annul, (1) this approval or (2) implementation of this approval. The City		
1		shall promptly notify the project applicant of any claim, action or proceeding.		
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		The City may elect, in its sole discretion, to participate in the defense of said Action and the applicant shall reimburse the City for its reasonable legal costs		
		and attorney's fees.		
	b	Within ten (10) calendar days of the filing of any Action as specified in subsection a above, the applicant shall execute a Letter Agreement with the City, acceptable to the Office of the City Attorney, which memorializes the above obligations. These obligations and the Letter of Agreement shall survive termination, extinguishment or invalidation of the approval. Failure to timely execute the Letter Agreement does not relieve the applicant of any of the obligations contained in this condition or other requirements or conditions of approval that may be imposed by the City.	Ongoing	This provision has not been triggered.
8		Severability		
		Approval of the project would not have been granted but for the applicability and validity of each and every one of the specified conditions and/or mitigations, and if one or more of such conditions and/or mitigations is found to be invalid by a court of competent jurisdiction this Approval would not have been granted without requiring other valid conditions and/or mitigations consistent with achieving the same purpose and intent of such Approval.	Ongoing	This provision has not been triggered.
9		Subsequent Conditions or Requirements		
		This approval shall be subject to the conditions of approval contained in any subsequent Tentative Tract Map, Tentative Parcel Map or mitigation measures contained in the approved environmental document for this project.	Ongoing	In compliance.  There have been no subsequent maps or mitigation measures from approved environmental documents for this project.
10		Compliance Matrix		
		On October 1 of each year, the project applicant shall submit to the Planning and Zoning Division and the Building Services Division a Conditions/ Mitigation Measures compliance matrix that lists each condition of approval and mitigation measure, including those addressing the summer program, the City agency or division responsible for review, and how/when the project applicant has met or intends to meet the conditions and mitigations. The applicant will sign the Conditions of Approval attached to the approval letter and submit that with the compliance matrix for review and approval.	On October 1, annually	In compliance.  This updated compliance matrix for 2021-2022 will be submitted by October 1, 2022.
11		Mitigation Monitoring and Reporting Program		
		The following mitigation measures shall be incorporated into the project. The measures are taken from the Mitigated Negative Declaration for the Head Royce Master Plan Project (2006). In addition, the applicant has proposed other measures as part of a Transportation Demand Management Plan. For each measure, this Mitigation Monitoring and Reporting Program (MMRP) indicates the entity (generally, an agency or department within the City of Oakland) that is responsible for carrying out the measure ("Responsible Implementing Entity"); the actions necessary to ensure compliance with the	Ongoing	In compliance.  The monitoring reports and video clips of the queue for one week in the summer were submitted on July 8, 2022, and June 27, 2022, respectively. The summer program now only consists of one four-week session.

Last Updated: 30-September-2022 Page 5 of 22

applicable measure ("Monitoring Action(s)") and the entity responsible for monitoring this compliance ("Monitoring Responsibility"); and the time frame during which monitoring must occur ("Monitoring Timeframe").

## TRAFFIC AND CIRCULATION

**Impact T1:** The increase in enrollment at the completion of the 2006 Master Plan could result in extension of the parking queue (defined as the cars waiting curb-side along Lincoln) during the morning drop-off and the after-school pickup period.

Mitigation T1: The project sponsor shall monitor the morning drop-off and afternoon pick-up queue during the school year as well as during any summer program operations. The procedures and monitoring forms are included in the TDM Plan. The project sponsor shall implement the monitoring procedures by either: 1) retaining a qualified independent traffic consultant to monitor the extent of the queue along Lincoln Avenue or 2) hire a gualified independent traffic consultant, approved by the Bureau of Planning, to train at least two (2) supervising monitors to implement and supervise the monitoring procedures. Any new supervising monitor must be trained directly by the independent traffic consultant. If the school's drop-off or pick-up queue extends for more than 60 seconds in any single monitoring period (excluding delays due to extenuating circumstances such as a traffic accident) past the school's upper driveway and the red "no parking" zone above the driveway along the north side of Lincoln Avenue and extending into the "Keep Clear" zone, the school shall implement as many of the following actions and continue to implement these actions as would be necessary to accomplish the necessary reduction in the length of the queue:

- Implement staggered morning drop-off and after-school pickup times.
- Stagger the after-school bus pick-up times so that the buses are loaded and leave prior to the start of pickup.
- Discourage early arrival for pickup within the Transportation Policy Guide and during an annual back to school traffic presentation.
- Increase public and private bus ridership in addition to those already in effect at the time of the queueing violation.
- If the previous measures do not reduce the queue, work with the City to restrict on-street parking during morning drop-off and afternoon pick-up on Lincoln Avenue to allow for a longer queue. The School shall retain a qualified traffic consultant to prepare an analysis of the queue extension for review by the City's Transportation Services and Oakland Police Department Traffic Safety Divisions. The School shall pay any required review fee. The City may decline to restrict on-street parking to allow a longer queue, in which case other measures noted above must be pursued.

The monitoring reports and video clips of the queue for the fall semester in 2021 were sent to the City of Oakland on September 28, 2021.

The monitoring reports and video clips of the queue for the spring semester in 2022 were sent to the City of Oakland on February 7, 2022.

In all above instances, the school's drop-off and pick-up queues were shown not to extend for more than 60 seconds in any single monitoring period past the schools' upper driveway and the red "no parking" zone above the driveway along the north side of Lincoln Avenue and extending into the "Keep Clear" zone.

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	Responsible Implementing Entity: Bureau of Planning and Public Works Agency, Traffic Engineering Division		
	Monitoring Action(s): Monitoring and reporting shall take place for four one-week periods, once at the beginning of each School semester, and once at the beginning of each Summer Program session. After 2017, the number of monitoring sessions and the duration of the monitoring period for each school year shall be determined by the City of Oakland's Transportation Services Division, Oakland Traffic Safety Division and Bureau of Planning based in part of the school's performance in reducing the queue. In accordance with the TDM, either a qualified independent traffic consultant or two (2) trained monitors shall monitor the Lincoln Avenue queues during after-school pick-up (3:00 to 3:45 p.m.) and morning drop-off (7:55 to 8:30 a.m.) by recording observations of the length of the each queue, reporting on the number of vehicles in the queue every 15 minutes, and the maximum number of vehicles in the queue during the daily monitoring period using the form provided as an appendix to the TDM. The monitoring persons shall also note the number of buses in the queue at each monitoring time. The Director of Operations shall prepare a report at the end of every week during each monitoring period based on the information gathered, sign the report, and submit to the Bureau of Planning. In addition to monitoring forms, the School shall also submit video documentation of the queue during the time periods referenced above eight (8) days each year (two days during each of the four (4)		
	monitoring weeks) for a total of sixteen (16) video clips.  If the results of any of the monitoring periods show that the queue of vehicles extends for a period of 60 seconds or more during each monitoring period past the school's upper driveway, the School shall consult with Bureau of Planning, Transportation Services Division, and Oakland Police Department Safety Division and determine which of the above actions shall be implemented in what order to reduce the length of the queue.  Monitoring and reporting shall continue for an additional three (3) weeks following implementation of each of the above actions and shall continue as long as the City deems necessary to show that it has been effective in reducing the length of the queue.  Monitoring and Reporting Responsibility: Head Royce School Monitoring and Reporting Review: Bureau of Planning		
12	School Grades/Enrollment/Verification		
a	Head Royce School is permitted to operate a K-12 Community Education Facility.	Ongoing	In compliance.

	b	The School is permitted to increase its enrollment to 875 students with this approval. Enrollment may increase by up to 15 students each year. The maximum school enrollment at Head Royce School is 906 students. No enrollment fluctuation resulting in enrollment above 906 students is allowed.	Ongoing	In compliance.  For the 2021-2022 school year, 904 students were enrolled.  For the 2022-2023 school year, 905 students are enrolled.
	С	The school shall submit the enrollment numbers to the Bureau of Planning no later than October 15th each year.	On or before October 15, annually	In compliance.  The school sent its 2021-2022 enrollment numbers to the Bureau of Planning on October 1, 2021.  The school will send its 2022-2023 school year enrollment numbers to the Bureau of Planning by October 15, 2022.
	d	In accordance with state law, the school shall also submit its enrollment figures to the California Department of Education no later than October 15th of each year.	On or before October 15, annually	In compliance.  The School sent its 2021-2022 enrollment numbers to the California Department of Education on October 1, 2021.  The School will send its 2022-2023 enrollment numbers to the California Department of Education by October 15, 2022.
13		Special Inspector/Inspections, Independent Technical Review, Project Coordination and Management		
		The project applicant may be required to cover the full costs of independent technical review and other types of peer review, monitoring and inspection, including without limitation, inspections of violations of Conditions of Approval. The project applicant shall establish a deposit with the Building Services Division, as directed by the Building Official, Director of City Planning or designee.	Ongoing	In compliance.
14		Hours of Operations (Academic, Childcare and After School Program)		
		Head Royce School's hours of operation, which include academic, childcare and afterschool programs, are from 7:00 a.m. to 6:30 p.m. Monday through Friday. Athletic practices, including outdoor practices, may commence at 6:30 a.m. on weekdays. Outdoor athletic practices and games shall end by 7:30 p.m. or sundown, whichever is earlier. Indoor activities involving only School	Ongoing	In compliance.  The School's overall hours of operations have been in compliance with this condition.

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		students, faculty, staff and members of the board of trustees such as play rehearsals, standardized testing, band practices, and meetings of student organizations, faculty committees and meetings of the board of trustees are not considered Special Events as defined in Condition 16 and may occur after 6:30 p.m. on weekdays and between 8:00 a.m. and 6:00 p.m. on weekends. No field-wide lighting may be installed on the athletic field.		Regarding the times of athletic games and practices, the athletic calendar is here: https://www.headroyce.org/life-head-royce/athletics/athletics-calendar. Athletic practices and games have been in compliance with this condition. The athletic fields do not have field-wide lighting.  Indoor activities involving only School students, faculty, staff and members of the board of trustees such as play rehearsals, standardized testing, band practices, and meetings of student organizations, faculty committees and meetings of the board of trustees likewise have been in compliance with this condition.
15		Summer Program Enrollment / Operations		
	а	Summer Program hours are from 7:30 a.m. to 6:00 p.m. over the summer from Monday through Friday only.	Ongoing	In compliance.
	b	Summer Program includes two, three (3) week sessions spanning six weeks, generally beginning the third week in June through the last week in July.	Ongoing	In compliance.  The 2022 Summer Program included one four-week session and was held from June 13 to July 8, 2022.  The 2021 Summer Program included one four-week session and was held from June 14 to July 9, 2021
	С	The Summer Program may have evening or weekend Special Events.  However, those Special Events will be included in the maximum number of Special Events listed below.	Ongoing	In compliance.  The Summer Program had no evening or weekend Special Events in 2022.
	d	The maximum Summer Program enrollment is 780 children per session. The Director of Operations shall submit the enrollment numbers to the Planning and Zoning Division 2 weeks prior to each session of the Summer Program.	Ongoing	In compliance.  The 2022 Summer Program had 525 students. The Summer Program enrollment numbers were submitted to the Planning and Zoning Division on May 31, 2022.  The 2021 Summer Program had 125 students. The Summer Program enrollment numbers were

				submitted to the Planning and Zoning Division on June 3, 2021.
	е	The playing fields or pool shall not be used prior to 9:00 AM.	Ongoing	In compliance.
	f	The School shall operate the Summer Program and shall not lease, partner, or loan the Summer Program to another operator or organization.	Ongoing	In compliance.
	g	Unless otherwise noted, all Conditions of Approval that apply to School operations apply to the Summer Program.	Ongoing	In compliance.
16		Number of Special Events / Days and Hours of Operation		
	а	The School and the Summer Program shall be permitted to hold Special Events at the Head Royce School campus subject to the following:	Ongoing	In compliance.
		a) A "Special Event" is defined as a gathering in which visitors (including parents) are invited to the campus in conjunction with a School or Summer Program-sponsored event or activity such as a Back to School night, a performance (play or musical), athletic event, dance, walk-a-thon, guest speaker, school fair, Admissions Open House, promotion or graduation ceremony, associated with and carried out by the school (not hosted by an outside group or organization) and for which 50 or more visitor vehicles are expected. If more than one Special Event occurs on a single day, each Special Event shall count as a separate event. Parking rules for Special Events are outlined in Condition 23. A Special Event does NOT include indoor activities involving only School students, faculty, staff and members of the board of trustees such as play rehearsals, standardized testing, band practices, and meetings of student organizations, faculty committees and meetings of the board of trustees. In addition, neighborhood meetings required or requested to be held on campus as a condition of this permit or otherwise by the City are not considered to be Special Events.		
	b	The school shall post an annual calendar on its website and provide the website link to the Neighborhood Committee described in Condition 24 at the beginning of the School year listing all Special Events and the anticipated number of visitor vehicles that will be generated for each event. The School is permitted an additional ten (10) total weekday evening events that are not identified on the annual calendar, provided that the Neighborhood Committee is provided a 30-day notice of such addition and those events shall not take place during weekends or the summer.	Ongoing	In compliance.  The 2022-2023 Special Events calendar was posted to the School's website on September 1, 2022: Facilities & Special Events - Head-Royce.  The Special Events calendar for the 2021-2022 school year is attached as Exhibit #9 and was timely posted in compliance with this condition.
	С	During school academic, childcare and afterschool program hours of operation, Mondays through Fridays, the School is permitted an unlimited number of Special Events. However, those events for which 50 or more visitor	Ongoing	In compliance.

		vehicles are expected must follow Condition 23 procedures for Special Events.		
	d	The school shall be permitted a maximum of 85 evening Special Events per school year during the hours of 7:00 p.m9:30 p.m. All Special Event participants shall have left the campus and the lot locked by 10:00 p.m. School dances shall end by 10:30 p.m. with all participants leaving by 11:00 p.m.	Ongoing	In compliance.  The School had fewer than 85 evening Special Events during the 2021-2022 school year, as shown on the Special Events calendar. (See Exhibit #9.) All special events complied with the specified time limitations in the conditions.
	е	The school shall be permitted a maximum of 55 Saturday daytime Special Events per school year during the hours of 9:00 a.m. to 6:00 and 10 Saturday evening Special Events per school year during the hours of 6:00 p.m. to 9:30 p.m. The school shall be permitted a maximum of eight (8) Sunday Special Events per school year during the hours of 9:00 a.m 6:00 p.m. The school shall be permitted a maximum of ten (10) single day summer Special Events during the hours of 9:00 a.m 6:00 p.m. One summer Special Event may take place on Saturday. There shall be no Sunday summer Special Events.	Ongoing	In compliance.  The School had no more than the allowed weekend and summer Special Events during the 2021-2022 school year, as shown on the Special Events calendar. (See Exhibit #9.) All special events complied with the specified time limitations in the conditions.
	f	No events shall be held that have not been published on the school calendar or 30 days in advance or emailed to immediate neighbors one month in advance. The school is not permitted to rent or loan out any of its facilities.	Ongoing	In compliance.  The School's 2021-2022 Special Events calendar was timely made available on its website. (See Exhibit #9.) No events were held that had not been published on the School's calendar or otherwise noticed at least 30 days in advance.  The School will not rent or loan out any of its facilities.
	g	All Special Events shall be monitored by the School per the Condition of Approval.	Ongoing	In compliance.
17		Total Number of Employees		
	а	The Project Applicant shall submit the total number of employees to the Bureau of Planning no later than October 15th each year.	Ongoing	In compliance  The School will send the total number of employees for the 2022-2023 school year to the Bureau of Planning by October 15, 2022.  The School sent its 2021-2022 employment numbers to the Bureau of Planning on October 1, 2021.

	b	In accordance with state law, the school shall also submit their employee numbers to the California Department of Education no later than October 15th of each year.	Annually by October 15	In compliance  The School will send its 2022-2023 employment numbers to the California Department of Education by October 15, 2022.  The School cent its 2021-2023 employment
				The School sent its 2021-2022 employment numbers to the California Department of Education on October 1, 2021.
18		Master Plan May Be Required for Student Enrollment Increase or "Future Construction"		
		The Project Applicant shall apply for a new or amended Planned Unit Development Permit for any student enrollment increase over 906 students on the Head Royce campus site, including but not limited to any physical expansion of Head Royce School's operations at 4315 Lincoln Avenue or any other "Future Construction" associated with increasing Head Royce School's operations. The City may require preparation of a campus-wide Master Plan for any such expansion. Future Construction is defined for purposes of this condition as: new, wholly reconstructed, or relocated school buildings, any expansion of floor area (as defined by Planning Code), new enclosed buildings or portions of buildings (i.e., storage shed, garage, attic on an existing building). For purposes of this condition, future construction does not include features such as unenclosed decks/balconies, stairs, walkways, patios, courtyards, fences, walls and retaining walls, trellises or other landscape features, interior remodeling of an existing building, or repair of existing building features. Any future Master Plan shall address, at a	Ongoing	In compliance.  The School's enrollment has been and will be less than 906 under the current project approvals. The School has proposed an amendment to the PUD. The application is pending.

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	minimum, an adequate on-site pick-up and drop-off area, how the school will accommodate additional student growth, a comprehensive development plan		
	for the entire School, including addressing all on-site parking, events, sports		
	fields (if applicable) and traffic-related and vehicle access issues. The last		
	enrollment and staffing form submitted to the California Department of		
	Education shall be required as part of the application documents.		
19	Operational Noise General		
	Noise levels from the activity, property, or any mechanical equipment on site	Ongoing	In compliance.
	or as a result of school operations shall comply with the performance		
	standards of Section 17.120 of the Oakland Planning Code and Section 8.18		The School has not received any noise
	of the Oakland Municipal Code. If noise levels exceed these standards, the		complaints.
	activity causing the noise shall be abated until appropriate noise reduction		
	measures have been installed and compliance verified by the Planning and		
	Zoning Division and Building Services. No outdoor amplified sound equipment		
	shall be used on the campus without a permit from the City Manager's office.		
	For the purposes of this permit, "amplified sound equipment" includes bull		
	horns, air horns, or loud speakers.		
20	Parking Requirement and Shared Parking		
	At maximum enrollment (906 students), the School shall provide a minimum of	Ongoing	In compliance.
	157 off-street parking spaces and in all cases shall, at a minimum, maintain		
	sufficient off-street parking to meet Oakland Planning Code section		The School has been and will continue to provide
	17.116.070(C). These spaces may be provided either at 4315 or 4368 Lincoln		a minimum of 157 off-street parking spaces. (See
	Avenue, provided that the spaces used at 4368 Lincoln Avenue are not		Exhibit #1.)
	already allocated to the existing use permit governing uses at that site. The		
	School may use surplus parking at 4368 Lincoln Avenue, the Greek Orthodox		
	Church, Cerebral Palsy Center, Mormon Temple or other off-site locations for		
	additional parking, provided that use of these facilities for parking is not in		
	fulfillment of the School's obligation to provide 157 off-street parking spaces at		
	maximum enrollment and are not required or needed for the uses governing		
	those sites.		
21	Whittle and Lincoln Avenue Properties		
	The properties located at 4200, 4220 and 4180, and 4286 Whittle Avenue and	Ongoing	In compliance.
	4233 Lincoln Avenue shall be limited solely to permitted residential uses as		
	defined in the Oakland Planning Code and the School will not merge the lot		The properties located at 4200, 4220, 4282, 4286
	without obtaining an amendment to the PUD as a Major Change. The school		Whittle and 4233 Lincoln are used as residences,
	shall maintain the residential character and uses of these houses and ensure		and there is no plan to merge these lots. The
	that the houses maintain their structural integrity. These properties shall not be		School has kept the houses in good repair and
	used for additional School parking, School staging of materials or equipment,		does not use these residential properties for
	School storage (including storage of maintenance equipment) or school		additional school parking, staging of material,
	deliveries or student pick-up or drop-off. The gate in the existing fence		storage, deliveries, drop off or pick up. A "No
	between 4200 and 4220 Whittle and the School property shall be posted with		Trespassing" sign has been installed on the gate
	a No Trespassing sign and locked (with keys provided only to residents of		between 4200 and 4220 Whittle and the School
	these properties), except a push bar or similar unlatching system may be		property and is kept locked from the outside.
	installed on the School side of the gate only to allow for exit in an emergency.		(See Exhibit #2 [photo of gate].)

22		Whittle Gate Access		
		Access to the school through Whittle Gate shall be limited as follows: Deliveries to the School shall be directed to Whittle Gate in accordance with Condition 25. The project applicant may provide <i>pedestrian</i> card access to the Whittle Gate to students or employees who walk or bike to School and to neighbors who have been given card access keys. The 20 School employees that parked on Clemons Avenue are prohibited from receiving pedestrian access cards for the Whittle Gate. The School may provide up to 22 <i>vehicle</i> access cards to faculty, staff or disabled visitors to park in the parking spaces in the School's lower parking lot. Disabled students may be dropped off at Whittle gate. Each year, the School shall deactivate the cards and issue new cards. Monitoring of Whittle Gate shall take place in accordance with Condition 23, below. The number of pedestrian and vehicle passes distributed each year shall be submitted to the Planning and Zoning Division. The School shall install signs identifying the appropriate access points and access restrictions, if any, to the School.	Ongoing	In compliance.  The School operates the Whittle Gate as required by this condition. For the 2021-2022 school year, the School issued 22 vehicle passes for employees who park on campus and 10 pedestrian passes for students who walk to school. None of the pedestrian passes were provided to any of the employees who park on Clemons Avenue. The School deactivated the neighbors' campus access cards in March of 2020 and has not reactivated them due to COVID-19. The School deactivates all cards each year and issues new cards.  The School has signage on the Whittle Gate stating there is no student drop off or pick up there.
23		Transportation Demand Management		
		The applicant shall maintain a TDM plan attached as Exhibit A to these conditions during both the regular school year and during the Summer Program. Among other things, the TDM implements Conditions 23 a-g as set forth below. The Conditions are the governing and enforceable conditions of approval.	Ongoing	In compliance.  The School maintains its TDM. (See Exhibit #3.)
	а	Traffic Circulation and Management  The School shall continue to implement policies to ensure that 1) the drop-off and pick-up process is managed effectively and efficiently; 2) to minimize traffic on neighborhood streets; and to 3) encourage safe driving behaviors. These policies include:  i. Continuation of before and after-school childcare programs to reduce the number of peak vehicles arriving and departing the campus.  ii. Maintenance of detailed, written instructions of the vehicle pick-up and drop-off process for the purpose of increasing efficiency in the pick-up and drop-off operation. These procedures, which will be incorporated into a Transportation Policy Guide (Guide), shall include, but are not limited to, how to access the vehicle drop-off/pick-up lane from each direction, a map showing the specific area where vehicle drop-off and pick-up is permitted, rules regarding safe practices for entering and exiting vehicles, and the area that queue cannot exceed. The School shall actively discourage and communicate the dangers of picking-up students on streets other than the designated drop-off area, as part of	Ongoing	In compliance.  The School continues to implement its traffic circulation and management policies, which are stated in the Transportation Policy Guide, available online at: HRS Transportation Guide, which provides detailed, written instructions of the vehicle pick-up and drop-off process for the purpose of increasing pick-up/drop-off efficiency.  Before and after school childcare was offered during the 2021-2022 school year and will continue to be offered during the 2022-2023 school year.

Last Updated: 30-September-2022 Page 14 of 22

the Guide, parent meetings, Back to School nights and other means. The Guide shall specifically discourage early arrival for afternoon pickup. The summer program shall follow the Transportation Policy Guide.

- iii. Compliance with Mitigation Measure Mitigation T1 and Condition 11.
- iv. Mormon Temple Staging Area and Alternative: If the Mormon Temple Staging Area becomes unavailable for use during the pick up or drop off process, the School shall promptly institute one of the alternative means of maintaining the queue in compliance with these conditions as set forth in Condition 11. If an off-site staging area continues to be the preferred method to control the queue, the School shall institute that alternative within 30 days of the unavailability of the Mormon Temple in consultation with City staff. Alternative potential staging areas could include the parking lot of the Greek Orthodox Church, the Cerebral Palsy Center and/or the School's property at 4368 Lincoln.
- v. Circulation Assistants: During morning drop-off and afternoon pick-up periods, the project applicant shall assign 5 adults in the morning and 8 adults in the afternoon to assist with the efficient flow of pick-up and drop-off traffic in approximately the locations listed below, subject to refinement per discussion with the City planning staff. The circulation assistants shall be distinct from the traffic safety monitors.

Morning assistants:

- One circulation assistant at the Lincoln Avenue crosswalk in front of the Gatehouse.
- One circulation assistant at the bus loading zone on the north side of Lincoln.
- 3. One circulation assistant at the middle school gate above the bus loading zone on the north side of Lincoln.
- One circulation assistant for the student drop off area zone on the south side of Lincoln
- One circulation assistant at the top of queue on the north side of Lincoln

Afternoon circulation assistants:

Same as morning with additional circulation assistants as follows:

- One circulation assistant at the top of the main gate stairs matching parent vehicles to waiting students for pick-up.
- 7. One circulation assistant at the upper driveway to manage the queue.
- 8. One circulation assistant at staging area in the Church's overflow parking lot (or alternative)

The School has an agreement with the Church of Latter Day Saints to use its parking lot as a staging area. (See Exhibit #4.)

The School assigns circulation and traffic assistants as required by this measure. The traffic assistants all wear brightly colored vests.

	The school shall have a sufficient number of qualified alternates on campus during every morning and afternoon drop-off time to ensure that the minimum number of traffic personnel is always met. All traffic assistants shall wear colored safety vests. The summer program shall have at least as many circulation assistants as the school year program.		
b	Parking management strategies The School shall implement parking management strategies to ensure that 1) the School minimizes parking in the neighborhood; 2) school-related parking does not disrupt traffic; and provides incentives to reduce single occupancy vehicles.  i. Through its TDM and Transportation Policy Guide, the School's policy shall be to direct staff, students and visitors to park in the School's 157 off-street spaces, in the lot at 4368 Lincoln Avenue and on Lincoln Avenue above the Gatehouse and direct them not to park on the side streets in the neighborhood.  ii. The School shall continue to pay for a Residential Permit Parking program on Alida Avenue, Alida Court and Linette Court through the City of Oakland unless the neighbors on these streets withdraw their request to maintain this permit program.  iii. Staff who contract with the school to carpool shall be given on-site priority spaces relative to non-carpooling staff in order to reduce single occupancy vehicles,  iv. Students shall be directed by the School to park in off-street parking on campus or on Lincoln Avenue above the Gate house. Students that contract with the school to carpool shall be given on-site priority spaces in order to reduce single occupancy vehicles.  v. The School shall maintain the required number of parking spaces per Section 17.116.070(C) at all times, including the Summer Program (one (1) space for each three employees plus one space for each 10 high school students of planned capacity.) An increase in employees or high school students could require additional parking spaces to be provided to meet the Planning Code. Required parking may be provided either on the Head Royce campus itself, unless prohibited by other Conditions of Approval, or at 4368 Lincoln Avenue or at other off-street locations. Surplus parking spaces are defined as those spaces above and beyond the requirements of the Planning Code for the permitted use. City staff shall use the School staff and student enrollment information submitted to the St	Ongoing	In compliance.  The School's TDM (see Exhibit #3) and Transportation Policy Guide (available online at: HRS Transportation Guide) direct the staff, students, and visitors to park in the School's off-street spaces and on Lincoln Avenue above the Gatehouse, and not on side streets in the neighborhood.  The School continues to pay for residential parking permits for the Alida Avenue, Alida Court, and Linnet Court neighbors. (See Exhibit #10.) The School has not yet received a bill for this year.  Carpoolers are given on-site priority spaces, which are spaces 65-75 in Lot F. (See Exhibit #1.) Three additional spaces in Lot F, near space 77, that are labeled "flex" are also available if needed for carpools.  The School maintains at least 157 off-street parking spaces, which exceeds the City's parking standards.  The Transportation Policy Guide discourages single-occupancy vehicles, which the School considers to be a vehicle with one driver or one driver and one non-driving student or child.

Last Updated: 30-September-2022 Page 16 of 22

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C	Auto Trip Reduction Program  The School shall discourage single-student and single parent/student driving in the Transportation Policy Guide and implement policies with a goal of reducing single occupant vehicles arriving or departing the School. The Auto Trip Reduction Program shall be included in the TDM and address all four modes of transportation (pedestrian, bicycle, carpooling/vanpooling, and transit), including:  i. The project applicant shall continue to sponsor and provide private buses (or an equivalent service and capacity as existing conditions).  ii. The project applicant shall continue to subsidize an AC Transit bus pass to students and faculty as long as AC Transit bus service is available. The project applicant shall assign a transportation coordinator who will provide carpooling and ridematching services to parents who are interested in carpooling.  iii. The School shall commit to maintain an average of 27% of its school-year student enrollment traveling to school by modes other than single occupancy vehicles (e.g. driving or being driven alone) as long as AC Transit maintains the bus routes that serve the School. However, once the School achieves a maximum student enrollment of 906 students, the School shall commit to maintain an average of 30% of its school-year student enrollment traveling by modes other than single occupancy vehicles. A survey of alternative travel modes shall occur during each of the two independent monitoring periods carried out during the school year pursuant to Condition 23(g) and the counts shall be averaged over the two (2) monitoring periods. However, the School may elect to conduct additional third-party monitoring and the counts shall be averaged overall additional academic year monitoring periods. Alternative travel modes shall include walking, biking, carpooling or taking a bus. If AC Transit chooses to discontinue one or more of the routes that service the School, the average required by this condition will be lowered by the percent of students who used the disc	Ongoing	In compliance.  The School sponsors and provides private buses through Michael's Transportation, as shown on its website:  https://www.headroyce.org/about-us/transportation/bus-information.  The School has continued to support AC Transit service by providing information about bus routes and schedules, coordinating with AC Transit to encourage timely and reliable service, helping students and faculty obtain bus passes, and promoting a "Ride the Bus" culture.  The School has a transportation coordinator who provides carpooling and ridematching services to parents who are interested in carpooling.  The School is committed to maintaining an average of 27% of its school-year student enrollment traveling to school by modes other than single occupancy vehicles.
d	Special Events	Ongoing	In compliance.
	<ol> <li>The project applicant shall establish transportation procedures for Special Events to 1) ensure that Special Events are managed efficiently and effectively; and 2) minimize traffic and parking in the neighborhood. The project sponsor shall anticipate the attendance of Special Events and note this on the school's calendar. At least two weeks prior to a Special Event, the School shall confirm the anticipated number of vehicles and distribute the appropriate parking locations and restrictions</li> </ol>		The School has established transportation procedures for Special Events. (See Exhibit #3 [TDM] at pp. 13-14.) The School has confirmed the anticipated number of cars at least two weeks prior to a Special Event and distributed the appropriate parking locations and restrictions to

Last Updated: 30-September-2022 Page 17 of 22

attendees and the Neighborhood Liaison to the attendees and Neighborhood Liaison Committee. For all Special Events, the school shall direct visitors not to park on neighborhood Committee. On its Special Events calendar, the streets and instead encourage them to park in off-street lots or on either School directs visitors not to park on side of Lincoln Avenue above the gatehouse. neighborhood streets and instead encourages them to park in off-street lots or on either side of ii. For single or cumulative Special Events on the same day that will Lincoln Avenue above the gatehouse. generate between 50 and 150 people, the School shall provide sufficient parking either at the main campus, 4368 Lincoln Ave. or Lincoln Ave. The School provides the required parking for all above the gatehouse. For single events or cumulative events on the Special Events as stated in the condition. same day expected to be between 150 and 400 people, the School shall provide sufficient parking on-site, at 4368 Lincoln Avenue, on Lincoln The School has a contract with Pro Tech Security Avenue above the gatehouse, the Mormon Temple, the Greek Orthodox to provide traffic monitors during Special Events, Church and/or Cerebral Palsy Center. For events exceeding 400 people, as required by this condition. (See Exhibit #7.) an off-site alternative, with a shuttle or valet system, is required. The traffic monitors wear colored safety vests, iii. Traffic Monitors during Special Events: The purpose of traffic monitors carry cameras, and document violations. during Special Events is to direct cars away from neighborhood streets and into off-street parking or onto Lincoln Avenue above the gatehouse. The School provides a live hotline number, Single or cumulative events with 50 or fewer visitor vehicles people are staffed by an event manager during Special not considered Special Events per Condition 16 and do not require a Events, to neighbors and the school community. traffic monitor. However, parking signs shall be posted along Lincoln The number is posted here: Avenue. Single or cumulative events with 50-150 people shall require https://www.headroyce.org/community/neighbors. one monitor along Lincoln Avenue at the corner of Lincoln and Alida and Any enforcement of violations of Traffic Safety another monitor at the Whittle Gate. Single or cumulative events Rules observed during Special Events is handled between 50 and 200 people shall require four (4) monitors. Monitors will in the manner set forth in the condition. be stationed at the following streets to direct cars to parking provided for the event: Whittle Gate, Lincoln Avenue south of the gate house, Alida Street between Lincoln and Laguna Avenue, and Alida Court. Single or cumulative events over 200 people shall require six (6) monitors, unless an off-site shuttle service is used. In addition to the streets listed above, the monitors will be stationed at the following streets: Tiffin Avenue between Whittle and Lincoln Avenue, and Burlington Street. The traffic monitors shall wear a colored safety vest, carry digital cameras, and provide adequate information to the school in order to identify the Special Event parking violators and for the school to implement the enforcement policy. Monitors shall be in the neighborhoods 15 minutes prior to any event. The project applicant shall provide a live hotline number to reach an event manager during Special Events to be used to report violations or complaints. Enforcement of violations of Traffic Safety Rules (see subsection (f) below) observed during Special Events shall be handled in the manner set forth in subsection f below and the TDM. Communication Ongoing In compliance. е

Last Updated: 30-September-2022 Page 18 of 22

	The project applicant shall establish communication protocols to 1) institutionalize and encourage good neighbor parking and driving behavior; 2) ensure that the School community drives in a safe manner; and 3) ensures the rules are clearly communicated, including:  i. Traffic Safety Rules: The TDM contains a list of Traffic Safety Rules that are designed specifically to increase safety of the school community and the neighborhood. The TDM also includes a list of "Good Neighbor Rules" designed to decrease impacts to neighbors.  ii. The project applicant shall continue to maintain a Transportation Policy Guide. The Guide shall include, but not be limited to the following: Vehicle drop-off and pick-up procedures designed to promote an efficient operation; bus loading procedures; Traffic Safety Rules; "Good Neighbor Rules" including blocking driveways, u-turns in neighbor's driveways; Transit Subsidy Program; Special Event Traffic and Parking Rules; and consequences for violations. If necessary to reflect the updated TDM Plan, the Transportation Policy Guide shall be submitted to Bureau of Planning, Transportation Services Divisions, and OPD-Traffic Safety for review. The project applicant shall distribute the Transportation Policy Guide to each student's parent/guardian. Each student's parent/guardian will need to provide written acknowledgement of receipt of the Policy Guide, and acceptance of its policies as a condition of enrollment. The School shall submit a record of each family's acknowledgement of receipt in a form acceptable to the City if requested. The project applicant shall hold a parent meeting at the beginning of each school year to discuss the traffic and parking. If rules change significantly, as determined by the Director of the Bureau of Planning, after the beginning of the school year, the project applicant shall hold another meeting. A City staff member may attend. The project applicant shall hold review the Transportation Policy Guide for review by the Bureau of Planning, Transportation Servi		The School has continued to implement its TDM and Transportation Policy Guide, which contain the required information and rules described in the condition. The School is in the process of reviewing the Transportation Policy Guide as part of the proposed amendment to the School's PUD Permit.  The Transportation Policy Guide, which includes the components specified in the condition, is distributed to all current families, who return a written acknowledgement of their receipt of the Transportation Policy Guide. These acknowledgements are held at the School and can be provided to the City upon request.  The School's parent meetings for the 2021-2022 school year were held during the weeks of September 13 and 20. Traffic and parking were discussed at the meetings.  The School's parent meetings for the 2022-2023 school year were held during the week of September 12. Traffic and parking were discussed at the meetings.
f	i. The School shall implement and maintain a system to identify and track persons who violate the School's Traffic Safety Rules as set forth in the TDM. Good Neighbor Rules as set forth in the TDM shall not be considered Traffic Safety Rules subject to enforcement by the Bureau of	Ongoing	In compliance  The School has a system to identify and track persons who violate the School's Traffic Safety Rules, which includes having parents, students,

Last Updated: 30-September-2022 Page 19 of 22

	Planning. Violations of the Vehicle Code are enforced by the Oakland Police Department.  ii. During the pick-up and drop-off periods: The School shall assign four (4) traffic monitors to implement and monitor the Traffic Safety Rules. The monitors shall be placed at:  Whittle Gate,  Three traffic monitors for Lincoln Ave between the main entrance and upper driveway  The traffic safety rule monitors shall wear a safety vest, carry digital cameras, and provide adequate information to the school in order to identify the rule violators and for the school to implement the traffic safety rule enforcement policy. Monitors shall be in the neighborhoods 15 minutes prior to scheduled pick-up and drop-off times		and employees register their vehicles with the school, monitoring for violations, and taking progressive steps to discourage violations. At least 15 minutes before pick-up and drop-off periods, the School stations four traffic monitors as required by this condition. The traffic monitors monitor traffic during pickup and dropoff. They wear safety vests, carry digital cameras, and record violations. The School takes the steps described in Chapter 5.C of the TDM when violations are recorded. For the first violation, the form in (Exhibit #6) is sent to the violator. The School keeps a log of violations, which can be provided to the City upon request.
g	<ul> <li>Compliance Reporting         <ol> <li>The project applicant shall hire a qualified traffic consultant (based on at least three recommendations from the Bureau of Planning), approved by the Director of Planning or designee, to monitor compliance with the traffic-related conditions in the Conditions of Approval and the approved TDM. Specifically, the independent monitors shall verify compliance by:</li> <li>Counting the number of traffic assistants and monitors present during drop-off and pick-up periods.</li> <li>Observing the drop-off and pick-up traffic flow and recommending measures to ensure smooth operations to the City.</li> <li>Reviewing the length of the queue and check if it extends above the upper driveway.</li> <li>Collecting the number of violations that have been reported from Head Royce's database and recommending measures to reduce violations.</li> <li>Recording parking occupancy in all Head Royce parking lots.</li> <li>Monitoring Whittle Avenue and Alida for School –related parking.</li> <li>Auto Trip Reduction Program and related documents as determined satisfactory by the Director of Planning, to meet the alternative transportation mode percentage.</li> </ol> </li> <li>ii. The independent monitor (which shall be chosen by the School based on at least three recommendations from the Bureau of Planning) shall monitor the school's compliance with the traffic-related conditions of approval as implemented by the TDM four times per year: once each semester, once during the Summer Program and once during a Special</li> </ul>	Reports to be submitted four times per year within two weeks of a monitoring session, with sessions occurring once each semester, once during the Summer Program and once during a Special Event involving over 100 cars	In compliance.  The School hired DKS to monitor compliance with the traffic-related conditions. For the 2021-2022 school year, DKS submitted reports to the City in June, 2021, July, 2021, September 2021, and January, 2022. Each report found the School to be in compliance with all traffic-related conditions. DKS is engaged to monitor the School again during the 2022-2023 school year.

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		Event involving over 100 cars. The independent traffic consultant shall submit a written report within two weeks of the monitoring summarizing the results of the monitoring session. The reports shall include recommendations to remedy potential infractions of the traffic-related conditions of approval, if appropriate to the Bureau of Planning. Such measures proposed by the independent traffic consultant must be approved by the City of Oakland prior to implementation. The City of Oakland shall have one week to review and approve the submitted measures. Upon City of Oakland approval of enhanced or additional TDM measures, the project applicant shall be given four weeks after the approval to implement the recommended measures.  iii. The School shall have one semester to cure any traffic-related violations of the conditions of approval. If after invoking enhanced or additional TDM measures the School still does not meet its traffic-related conditions of approval based on the independent monitors reports submitted to the City of Oakland, the Bureau of Planning may refer the matter to the City of Oakland Planning Commission for scheduling of a compliance hearing to determine whether the School's approvals should be revoked, altered, or additional conditions of approval imposed. This could include a permanent reduction in enrollment. The City of Oakland can also impose penalties on a per infraction fee pursuant to the City's Master Fee Schedule based on the observations of city officials, the Oakland Police Department, or the independent monitors. In determining whether reduced enrollment or other remedies are appropriate, the City of Oakland shall consider if the School has demonstrated a good faith effort to comply with the traffic-related conditions of approval. It will be up to the School to provide evidence to the City of Oakland of good faith effort		
24				
24		Neighborhood Liaison Committee /Point of Contact/Complaints  The School shall invite interested representatives from the surrounding neighborhood streets, including but not limited to, Upper Lincoln, Lower Lincoln, Alida Court and Whittle Avenue neighborhood (Neighborhood Committee) to meet with a representative from the School administration, the Director of Neighborhood Relations (or his or her designee) and a member of the board of trustees, in order to resolve conflicts and maintain communications between the school and the surrounding neighborhoods. The School shall convene the Neighborhood Committee at least twice a year, with one meeting held at the end of the school year prior to the start of the Summer Program. The date/time/location shall be mutually agreed to by the Neighborhood Committee and the School. Invitations to the meeting with a written agenda shall be mailed at least 10 days prior to the scheduled meeting to the Neighborhood Committee, the City Council's office for district 4, the planning director or designee, and all residents immediately abutting and adjacent to the School. The School shall increase the number of meetings if	Ongoing	In compliance.  The School has formed a Neighbor Liaison Committee that meets 2 times per year. The two most recent meeting dates were October 6, 2021 and May 22, 2022. Invitations to the meetings, including a written agenda, were mailed 10 days prior to each meeting, and invitations were sent to all individuals specified in the condition.  The School has designated Mary Fahey as the primary point of contact and complaint manager. The School provides an email and daytime and evening contact numbers on its website, which are available at:

	determined to be necessary by City Bureau of Planning staff. School shar provide notice of these meetings to City staff who may attend.  No later than 30 days after this approval and ongoing The Project Applicant shall designate a representative, or series of representatives, on site, to act as the primary point(s) of contact and as a complaint manager. The procedures and protocols to track and timely reand resolve complaints/concerns raised by neighbors, or others relating school's operations, including but not limited to traffic, noise, etc. are contained in the TDM Plan. One of the purposes of this condition is to hat the project applicant timely respond and resolve complaints prior to involvement by Building Services Code Compliance Division, unless the complaint is related to imminent threats to public health or safety. The School shall provide neighbors with a daytime and evening contact number for the complaint manager. Complaints will be responded to within 48 hours. In addition, the School shall provide neighbors with a 24-hour emergency humber for use in the event of an emergency.	spond o the ve hool	https://www.headroyce.org/community/neighbors. The evening contact number also serves as the 24-hour emergency hotline.
25	Deliveries		
	All deliveries, except US Mail, FedEx and UPS trucks and a once a year mulch delivery to the playground area, must access the School via the W Gate or the upper parking lot area. Except as noted above, no deliveries permitted along Lincoln Avenue. Deliveries must be scheduled for 9 a.m. p.m. on weekdays, except for deliveries to the café which may commenc a.m. on weekdays operation hours only and no overnight parking or idling permitted. The School shall provide a live daytime and evening contact number for the complaint manager.	are to 5 e at 7	In compliance.  The School has provided a letter that outlines all relevant rules regarding deliveries to its vendors. (See Exhibit #5.)  The School has designated Mary Fahey as the primary point of contact and complaint manager. The School provides an email and daytime and evening contact numbers on its website, which are available at: <a href="https://www.headroyce.org/community/neighbors">https://www.headroyce.org/community/neighbors</a> .
26	Emergency Management Plan		
	The project applicant shall develop an Emergency Management Plan ("E and submit to Planning and Zoning Division, Transportation Services Div OPD-Traffic Safety, and the Fire Marshall, for review and consultation. TI Applicant shall implement the final EMP. The EMP shall include at least t following components:	sion, next semester after Planning Approvals and	In compliance.

а	Fire Protection Bureau Occupancy Review The School shall cooperate and coordinate with the Fire Services Department to conduct yearly occupancy and fire safety inspections of the school, fire drills and unannounced future site visits. The resulting Fire Department report(s), and any follow-ups, shall be sent to the Planning and Zoning Division for review.	Ongoing	In compliance.  All School properties were inspected by the Fire Department during the summer 2022 semester. Fire compliance certificates may be found here: Fire Prevention - Head-Royce.  2021-2022 Emergency Drill dates are listed in (Exhibit #8.)
b	Emergency Preparedness Plan The School shall submit an Emergency Preparedness Plan, within 6 months after this approval. The completed plan shall be submitted to the Planning and Zoning Division and the Fire Protection Bureau for review and consultation. The plan shall discuss emergency evacuation procedures that will facilitate emergency vehicle access to the neighborhood during School pick-up and drop-off operations. The plan shall be implemented.	With 6 months and Ongoing	In compliance.  The School is in the process of updating the Emergency Preparedness Plan as part of the proposed amendment to the School's PUD Permit.
С	Fire Department Site Visits  The project applicant shall coordinate with the Oakland Fire Marshal's Office to make periodic unannounced visits to the school (the frequency, timing, and types of visits should be at the Fire Marshal's discretion based on need for visits and compliance by the school) to verify that adequate emergency vehicle access is being maintained during peak pick-up and drop-off periods. The Fire Marshal should consult with the School to identify modifications to the circulation rules, if emergency access problems are identified	Ongoing	In compliance.  The School has coordinated with the Oakland Fire Marshal's Office, letting the Fire Marshal know when the peak drop-off and pick-up periods are and asking that the Marshal make periodic unannounced visits to the School to verify that adequate emergency vehicle access is being maintained during those periods. No emergency access problems have been identified.